

SOUTH CAROLINA PUBLIC SERVICE COMMISSION
DOCKET NO. 96-001-E
DIRECT TESTIMONY OF CAROLINA POWER & LIGHT COMPANY
WITNESS HUGH K. EVANS

1 **Q. Mr. Evans, will you please state your full name, occupation, and address?**

2 **A. My name is Hugh K. Evans. I am employed by Carolina Power & Light Company as**
3 **Manager - System Operations. My business address is 411 Fayetteville Street Mall,**
4 **Raleigh, North Carolina.**

5 **Q. Please summarize briefly your educational background and experience.**

6 **A. I graduated from North Carolina State University in 1964 with a B.S. Degree in**
7 **Electrical Engineering. Following graduation, I served in the U.S. Army as**
8 **Lieutenant for two years. I am a member of IEEE and the Power Engineering**
9 **Society.**

10 **After discharge from the U.S. Army in 1966, I joined Carolina Power & Light**
11 **Company working in the Relay Section as an Electrical Engineer for two years. From**
12 **1968-1977, I worked with CP&L's Employee Relations Department in Management**
13 **Development. Since 1977, I have held positions at various locations within the**
14 **company such as Manager-Fossil Operations Administration, Assistant to Vice**
15 **President-Fossil Operations, Manager-Lee Plant, and Manager-Energy Control**
16 **Center. In 1990, I was named to my present position as Manager of System**
17 **Operations. I am responsible for the economic and reliable operation of CP&L's**
18 **generation and transmission resources.**

19 **Q. What is the purpose of your testimony here today?**

20 **A. The purpose of my testimony is to review the operating performance of the**
21 **Company's generating facilities during the period of July 1, 1995 through December**
22 **31, 1995 and the expected operating performance of the nuclear units for the**
23 **projected period April 1, 1996 to September 30, 1996.**

24 **Q. Describe the types of generating facilities owned and operated by CP&L.**

25 **A. CP&L owns and operates a diverse mix of generating facilities consisting of hydro**
26 **facilities, combustion turbines, fossil steam generating facilities, and nuclear plants.**

1 **Q. Why does CP&L utilize such a diverse mix of generating facilities?**

2 **A. Each type of facility has different operating and installation costs and is generally**
3 intended to meet a certain type of loading situation. In combination, the diversity of
4 the system allows CP&L to meet the continuously changing customer load pattern in
5 a reasonable, cost-effective manner. The combustion turbines, which have relatively
6 low installation costs but higher operating costs, are intended to be operated
7 infrequently. They also provide resources that can be started in a relatively short time
8 for emergency situations. In contrast, the large coal and nuclear steam generating
9 plants have relatively high installation costs with lower operating costs, and are
10 intended to operate in a manner to meet the constant level of demand on the system.
11 Based on the load level that CP&L is called on to serve at any given point in time,
12 CP&L selects the combination of facilities which will produce electricity in the most
13 economical manner, giving due regard to reliability of service and safety. This
14 approach provides for overall minimization of the total cost of providing service.

15 **Q. Please elaborate on the intended use of each type of facility CP&L uses to**
16 **generate electricity.**

17 **A. As a general rule, peaking resources such as combustion turbines, are constructed**
18 with the intention of running them very infrequently, i.e. only during peak or
19 emergency conditions. Therefore, as a rule, they have a very low capacity factor,
20 generally less than 10%. Because combustion turbines can be started quickly in
21 response to a sharp increase in customer demand, without having to continuously
22 operate the units, they are very effective in providing reserve capacity. Intermediate
23 facilities are intended to operate more frequently and are subject to daily load
24 variations. Because these facilities take some time to come from a cold shut down
25 situation, they are best utilized to respond to the more predictable system load
26 patterns. Additionally, these plants, located across the Company's service territory,
27 contribute to overall system reliability. As a rule, they operate with capacity factors
28 in the range of 10% to 60%. CP&L's intermediate facilities are predominately older
29 coal plants. Baseload facilities are intended and designed to operate on a near

1 continuous basis with the exception of outages for required maintenance,
2 modifications, repairs, major overhauls, or for refueling in the case of nuclear plants.
3 These plants are traditionally called on to operate in the 60% and greater capacity
4 factor range. CP&L's four nuclear units and four larger coal units constitute the
5 Company's baseload facilities.

6 **Q. How does CP&L ensure that it operates these three types of generating facilities**
7 **as economically as possible?**

8 **A.** The Company has a central Control Center which monitors the electricity demands
9 within the CP&L service area. The control center regulates and dispatches available
10 generating units in response to customer demand. Sophisticated computer control
11 systems match changing load with available sources of power. Personnel at the
12 energy control center, in addition to being in contact with the Company's generating
13 plants, are also in communication with other utilities bordering our service territory.
14 In the event a CP&L plant is suddenly forced off-line, the interconnections with
15 neighboring utilities help to ensure that service to our customers will go
16 uninterrupted. Additionally, it allows CP&L access to the unloaded capacity of
17 neighboring utilities so that CP&L customers will be served by the lowest cost power
18 available through inter-utility purchases.

19 **Q. During the review period July 1, 1995 through December 31, 1995, did CP&L**
20 **prudently operate its generating system within the guidelines discussed in**
21 **regard to the three types of facilities?**

22 **A.** Yes. Two different measures are utilized to evaluate the performance of generating
23 facilities. They are equivalent availability factor and capacity factor. Equivalent
24 availability factor refers to the percent of a given time a facility was available to
25 operate at full power if needed. Capacity factor measures the generation a facility
26 actually produces against the amount of generation that theoretically could be
27 produced in a given time period, based on its maximum dependable capacity.
28 Equivalent availability factor describes how well a facility was operated, even in cases
29 where the unit was used in a load following application. CP&L's combustion turbines

1 averaged 93.6% equivalent availability for the six-month review period ending in
2 December 1995, and less than 1.3% capacity factor indicating that they were almost
3 always available for use but operated minimally. This is consistent with their intended
4 purpose. CP&L's intermediate, or cycling units, had an average equivalent availability
5 factor of 89.3% and a capacity factor of 53.0%, again indicative of good performance
6 and management. CP&L's fossil baseload units had an average equivalent availability
7 of 87.7% and a capacity factor of 62.7%. The fossil baseload capacity factor was
8 lower than usual due to excellent nuclear performance during the six-month review
9 period. Thus, the fossil baseload units were very well managed and operated during
10 the six-month period. CP&L's Brunswick Units 1 and 2, Robinson Unit 2 and Harris
11 Unit 1 nuclear units had capacity factors of 99.2%, 87.5%, 100.2%, and 60.0%
12 respectively for the six-month review period. The overall nuclear system capacity
13 factor was 85.5%. This high capacity factor demonstrates that CP&L properly
14 managed its nuclear system. Brunswick Unit 2 operated continuously for the entire
15 test period. Brunswick Unit 1 and Robinson Unit 2 operated continuously except for
16 certain minor brief outages. The capacity factor of Harris Unit 1 was reduced during
17 the period under review because it experienced a planned refueling and maintenance
18 outage. The capacity factor of Brunswick Unit 2 was reduced because it was coasting
19 down to a refueling outage during the latter portion of the test period. Also during
20 the test period, Brunswick Unit 2 set a new boiling water reactor ("BWR") world
21 record for continuous operation. As of February 1, 1996, Brunswick Unit 2 has
22 operated continuously for 581 days compared to the previous BWR operating record
23 of 533 days. In addition, the Company achieved a new CP&L record for nuclear
24 generation for the year 1995. CP&L's nuclear units produced 23.1 billion kWh in
25 1995, 7.7% more than 1994 which was the previous record.

26 **Q. You have not specifically addressed the performance of CP&L's hydro units.**
27 **Please discuss their performance.**

28 **A.** The usage of the hydro facilities is limited by the availability of water that can be
29 released through the turbine generators. The Company's hydro plants have very

1 limited ponding capacity for water storage. CP&L does operate the hydro plants to
2 obtain the maximum generation from them; but because of the small water storage
3 capacity available, the hydro units have been primarily utilized for peaking and
4 regulating purposes. This maximizes the economic benefit of the units. For the review
5 period the hydro units had an equivalent availability of 96.5% and operated at a
6 capacity factor of 38.5%.

7 **Q. How did the Company's fossil units perform as compared to the industry?**

8 **A.** Our fossil steam system operated well during this review period, achieving an
9 equivalent availability of 88.4%. This exceeds the most recently published North
10 American Electric Reliability Council (NERC) average equivalent availability for coal
11 plants of 82.3%. The NERC average covers the period 1990-1994 and represents the
12 performance of 883 units. Equivalent availability is a more meaningful measure of
13 performance for coal plants than capacity factor, because the output of our fossil units
14 varies significantly depending on the level of system load. Our larger fossil units,
15 Roxboro Units 2, 3, and 4 and Mayo Unit 1, operated at equivalent availabilities of
16 77.3%, 96.5%, 89.9%, and 86.5%, respectively. As I mentioned earlier, the baseload
17 coal units achieved an average equivalent availability of 87.7%.

18 **Q: How did the performance of CP&L's nuclear system compare to the industry**
19 **average?**

20 **A:** During the period July 1, 1995 through December 31, 1995, CP&L's pressurized
21 water reactors ("PWRs"), Robinson Unit 2 and Harris Unit 1, achieved capacity
22 factors of 100.2% and 60.0% respectively. On average, these nuclear units operated
23 at 77.8% capacity factor during the test period. In contrast, the NERC five-year
24 average capacity factor for 1990-1994 for all commercial PWRs in North America is
25 72.8%. Brunswick Units 1 and 2, which are both boiling water reactors ("BWRs"),
26 achieved capacity factors of 99.2% and 87.5%, with an average of 93.4%. The
27 NERC five-year capacity factor average for 1990-1994 for all BWRs is 62.9%.
28 CP&L's nuclear system incurred only a 3.9% forced outage rate during the test period
29 compared to the industry average of 10.8%. A low forced outage rate of this level
30 on a 6-month basis, relative to the longer period industry average, is clearly indicative
31 of superior performance during the review period.

1 **Q. Are you presenting any exhibits with your testimony?**

2 **A. Yes. Evans Exhibit 1 is a graphic representation of the Company's generation system**
3 **operation for the six-month review period.**

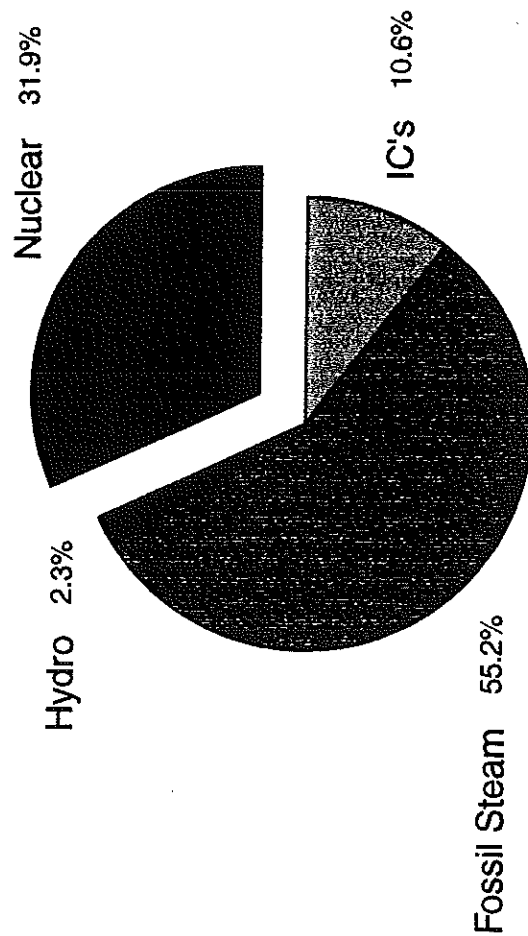
4 **Q. Does this conclude your testimony?**

A. Yes.

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Comparison of Installed Capacity to Actual Generation Mix 7/1/95 - 12/31/95

Installed
Capacity



Generation
Mix

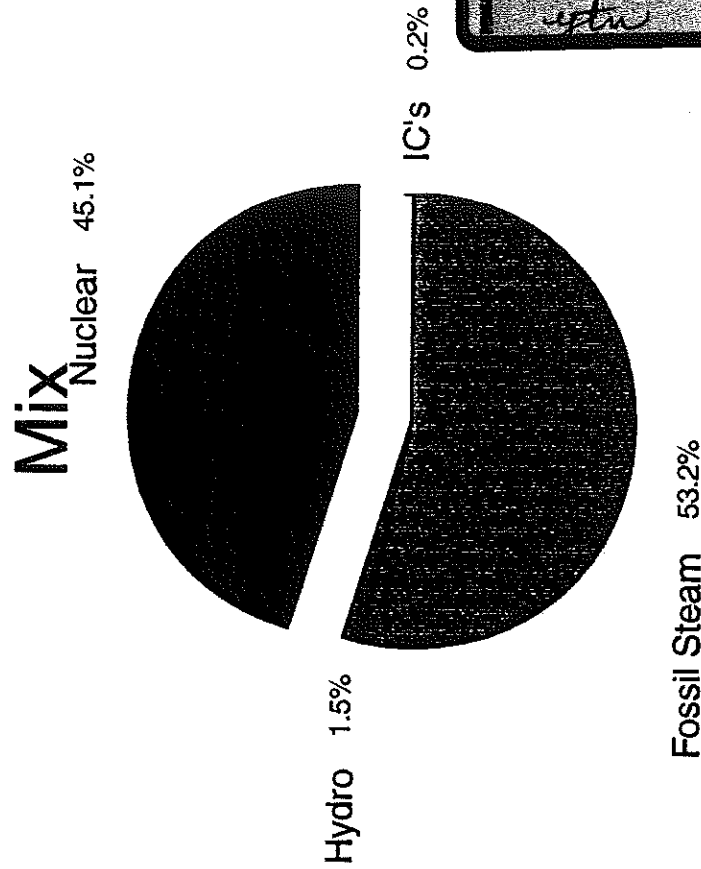


EXHIBIT
#2 MFL-AIE
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CP&L's Nuclear system, which represents about 32% of installed capacity, produced over 45% of the generation.